Financial Statements of

CANADA SCIENCE AND TECHNOLOGY MUSEUM CORPORATION FOUNDATION / LA FONDATION DE LA SOCIÉTÉ DU MUSÉE DES SCIENCES ET DE LA TECHNOLOGIE DU CANADA

Year ended March 31, 2025

CANADA SCIENCE AND TECHNOLOGY MUSEUM CORPORATION FOUNDATION / LA FONDATION DE LA SOCIÉTÉ DU MUSÉE DES SCIENCES ET DE LA TECHNOLOGIE DU CANADA

Financial Statements

Year ended March 31, 2025

Independent Auditors' Report	1-3
Financial Statements	
Statement of Financial Position	4
Statement of Operations and Changes in Fund Balances	5
Statement of Cash Flows	6
Notes to Financial Statements	7-18

INDEPENDENT AUDITOR'S REPORT

To the directors of
Canada Science and Technology Museum Corporation Foundation / La Fondation de la Société du Musée des Sciences et de la Technologie du Canada

Qualified Opinion

We have audited the financial statements of Canada Science and Technology Museum Corporation Foundation / La Fondation de la Société du Musée des Sciences et de la Technologie du Canada (the Foundation), which comprise the statement of financial position as at March 31, 2025, and the statements of operations and changes in fund balances, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of Canada Science and Technology Museum Corporation Foundation / La Fondation de la Société du Musée des Sciences et de la Technologie du Canada as at March 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, Canada Science and Technology Museum Corporation Foundation / La Fondation de la Société du Musée des Sciences et de la Technologie du Canada derives revenue from donations and fundraising, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, the verification of these revenues was limited to the amounts recorded in the records of the Foundation. Therefore, we were not able to determine whether any adjustments might be necessary with respect to donation and fundraising revenue, net result for the year, and cash flows from operations for the years ended March 31, 2025 and 2024, current assets as at March 31, 2025 and 2024, and net assets as at April 1 and March 31 for both the 2025 and 2024 years. Our audit opinion on the financial statements for the year ended March 31, 2024 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged With Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation 's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants
Ottawa,
October 10, 2025.

CANADA SCIENCE AND TECHNOLOGY MUSEUM CORPORATION FOUNDATION / LA FONDATION DE LA SOCIÉTÉ DU MUSÉE DES SCIENCES ET DE LA TECHNOLOGIE DU CANADA

Statement of Financial Position

March 31, 2025

(in thousands of dollars)	General Fund	Special Purpose Funds	Total 2025	Total 2024
Assets				
Current				
Cash and cash equivalents	$ 795	$ 691	$ 1,486	$ 921
Current portion of investments (Note 3)	236	183	419	1,456
Amount receivable from Ingenium – Canada's Museums of Science and Innovation (Note 7)	-	19	19	6
Interfund receivable (payable) (Note 4)	193	(193)	-	-
	1,224	700	1,924	2,383
Investments (Note 3)	-	1,749	1,749	1,699
	$ 1,224	**$ 2,449**	**$ 3,673**	**$ 4,082**
Liabilities and Fund Balances				
Liabilities				
Current				
Amount payable to Ingenium - Canada's Museums of Science and Innovation (Note 7)	-	-	-	-
Fund Balances				
Externally restricted (Note 5)	-	2,449	2,449	3,054
Unrestricted	1,224	-	1,224	1,028
	$ 1,224	**$ 2,449**	**$ 3,673**	**$ 4,082**

The accompanying notes form an integral part of these financial statements.

Approved by the Board of Directors

Gilles LeVasseur, Chair **Sheila Banning, Treasurer**

CANADA SCIENCE AND TECHNOLOGY MUSEUM CORPORATION FOUNDATION / LA FONDATION DE LA SOCIÉTÉ DU MUSÉE DES SCIENCES ET DE LA TECHNOLOGIE DU CANADA

Statement of Operations and Changes in Fund Balances

Year ended March 31, 2025

(in thousands of dollars)	General Fund	Special Purpose Fund	Total 2025	Total 2024
Revenue				
Donations	$ 7	$ 193	$ 200	$ 329
Other fundraising activities	-	-	-	50
Administration fee (Note 6)	18	(18)	-	-
Net investment revenue	121	-	121	135
Unrealized gain on Investments	84	-	84	105
	230	**175**	**405**	**619**
Expenses				
Administration and fundraising (Note 7)	35	-	35	32
Net result before contributions	**195**	**175**	**370**	**587**
Contribution to Ingenium - Canada's Museums of Science and Innovation (Note 7)	-	780	780	568
Net result for the year	**195**	**(605)**	**(410)**	**19**
Fund Balances – Beginning of year	**1,028**	**3,054**	**4,082**	**4,063**
Fund Balances – End of year	**$ 1,224**	**$ 2,449**	**$ 3,673**	**$ 4,082**

The accompanying notes form an integral part of these financial statements.

CANADA SCIENCE AND TECHNOLOGY MUSEUM CORPORATION FOUNDATION / LA FONDATION DE LA SOCIÉTÉ DU MUSÉE DES SCIENCES ET DE LA TECHNOLOGIE DU CANADA

Statement of Cash Flows

Year-ended March 31, 2025

(in thousands of dollars)	2025	2024
Operating activities		
Net result for the year	$ (410)	$ 19
Unrealized (gain) loss on investments	(84)	(105)
Change in non-cash working capital items:		
Net amount with Ingenium - Canada's Museums of Science and Innovation	(13)	(6)
	(507)	**(92)**
Investing activities		
Net proceeds from sale (purchases) of investments	1,072	(37)
Increase (decrease) in cash and cash equivalents	**565**	**(129)**
Cash and cash equivalents – Beginning of year	**921**	**1,050**
Cash and cash equivalents – End of year	**$ 1,486**	**$ 921**

The accompanying notes form an integral part of these financial statements.

CANADA SCIENCE AND TECHNOLOGY MUSEUM CORPORATION FOUNDATION / LA FONDATION DE LA SOCIÉTÉ DU MUSÉE DES SCIENCES ET DE LA TECHNOLOGIE DU CANADA

Notes to Financial Statements

Year ended March 31, 2025

1. Purpose of the Foundation

The Canada Science and Technology Museum Corporation Foundation / La Fondation de la société du musée des sciences et de la technologie du Canada (Foundation) is a national non-profit organization, the aims and objectives of which are to receive or maintain a fund for the purpose of gifting to Ingenium - Canada's Museums of Science and Innovation (Corporation) and/or such other qualified one(s), as defined under the *Income Tax Act* (Canada). The Foundation also operates as the Ingenium Foundation, the Canada Science and Technology Museum Foundation, the Canada Agriculture and Food Museum Foundation and the Canada Aviation and Space Museum Foundation.

The Foundation was incorporated on November 14, 2007 under the *Canada Corporations Act* as a non-profit corporation without share capital and is a registered charity within the meaning of the *Income Tax Act* (Canada) and accordingly is exempt from income tax. The Foundation did not receive charitable status until April 1, 2008, as such, did not commence operations until such date. The Foundation continued under the Canada Not-for-Profit Corporations Act as of September 11, 2014.

2. Significant accounting policies

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. The significant accounting policies are summarized as follows:

(a) Fund accounting

(i) General Fund

The General Fund reports the unrestricted revenues and expenses related to the ongoing operations of the Foundation.

(ii) Special Purpose Funds

These Funds represent externally restricted resources for use in specific projects, as follows:

- Museum Activities: The purpose of this fund is to support ongoing Museum activities, educational programs and exhibition development that allow all

CANADA SCIENCE AND TECHNOLOGY MUSEUM CORPORATION FOUNDATION / LA FONDATION DE LA SOCIÉTÉ DU MUSÉE DES SCIENCES ET DE LA TECHNOLOGIE DU CANADA

Notes to Financial Statements (continued)

Year ended March 31, 2025

2. Significant accounting policies (continued)

generations to discover the wonder of science and technology, aviation and space, and agriculture and food, respectively.

- Youth Programs: The purpose of this fund is to support Museum initiatives aimed at underprivileged and special needs children, as well as to support on-site initiatives which will enhance or contribute towards the overall experience enjoyed by these individuals when visiting the Museums.

- Canada Science and Technology Museum – Rail: The purpose of this fund is to support the railway collection, which is broadly representative of the technological trends that have characterized Canadian railway operations from the 1850s to the 1990s. The railway collection comprises over 1,000 artifacts. These objects range from documents and engineering drawings to steam locomotives, streetcars and signaling devices – each representing an important aspect of our railway technology and the people who made it work.

- Canada Science and Technology Museum - Energy Literacy: The purpose of this fund is to enhance Canadians' energy awareness and literacy, thereby contributing to a sustainable energy future for Canada.

- Canada Science and Technology Museum – STEAM Horizon Awards: The purpose of this fund is to support programming and educational activities that encourage teens to consider Science and Technology as a career path.

- Canada Aviation and Space Museum – North Star: The purpose of this fund is for the conservation and restoration of the North Star, as well as for supporting the management of such activities and any educational and interpretation initiatives linked to the North Star.

CANADA SCIENCE AND TECHNOLOGY MUSEUM CORPORATION FOUNDATION / LA FONDATION DE LA SOCIÉTÉ DU MUSÉE DES SCIENCES ET DE LA TECHNOLOGIE DU CANADA

Notes to Financial Statements (continued)

Year ended March 31, 2025

2. Significant accounting policies (continued)

- Canada Aviation and Space Museum – General Restoration: The purpose of this fund is to support activities associated with the preservation and restoration of more than 120 aircraft and countless artifacts such as engines, propellers, instruments, armament, flying gear and wind tunnel models in order to showcase Canada's rich aviation heritage.

- Canada Aviation and Space Museum – Bristol Beaufighter: The purpose of this fund is to support activities associated with the conservation and restoration of the Bristol Beaufighter T.F.X., as well as for supporting the management of such activities and any educational and interpretation initiatives linked to the Bristol Beaufighter T.F.X.

- Canada Aviation and Space Museum – Lecture Series: The purpose of this fund is to support the presentation of inspirational series of lectures highlighting Canadian aeronautical innovations.

- Canada Aviation and Space Museum - Legacy Project: The purpose of this fund is to help capture and understand the legacy that Veterans of the Second World War forged and link their stories with Canada's youth so that they continue to build a great nation and forge their own legacy.

- Canada Aviation and Space Museum – Avro Arrow: The purpose of this fund is to support research, acquisitions, exhibition development, and programming related to the Avro Arrow and its historical context. This fund may also be used to support direct fundraising expenses in support of this purpose.

- Canada Agriculture and Food Museum – Adopt-an-Animal: The purpose of this fund is to support animal acquisition, animal care and public education programs related to animals at the Canada Agriculture and Food Museum.

- Canada Agriculture and Food Museum – Learning Centre: The purpose of this fund is to support equipment acquisition for the learning labs, lecture hall, and other improved amenities within the new Learning Centre.

- Travelling Exhibits: The purpose of this fund is to provide for the fabrication, transportation and maintenance costs associated with travelling exhibits.

CANADA SCIENCE AND TECHNOLOGY MUSEUM CORPORATION FOUNDATION / LA FONDATION DE LA SOCIÉTÉ DU MUSÉE DES SCIENCES ET DE LA TECHNOLOGIE DU CANADA

Notes to Financial Statements (continued)

Year ended March 31, 2025

2. Significant accounting policies (continued)

- STEAM Effect Initiative – The purpose of this fund is to engage under-served communities - especially youth - with outreach programming from the Canada Science and Technology Museum with a particular emphasis on STEAM (science, technology, engineering, arts, and mathematics) skills. This fund may also be used to support direct fundraising expenses in support of this purpose.

- Curatorial Activities: The purpose of this fund is to support curatorial activities. Funds are accumulated in this account in order to advance the Collection Development Strategy and to develop the Research Strategy, mainly with the help of curatorial fellowships, internships, practicum, summer students and visiting scholars.

- Science for All: The purpose of this fund is to support activities that ensure every Canadian has access to meaningful scientific knowledge, regardless of their physical, mental of financial abilities. More specifically, the fund helps bring everyone into all three Museums and ensure they can experience all the Museums have to offer, as well as bring the Museums to those who are not able to visit in person through virtual experiences, travelling exhibitions and digital access to collections.

- Library and Archives: The purpose of this fund is to provide resources needed to find new and innovative ways to make the Museum’s collection accessible to Canadians in ways and spaces that are meaningful to them. This fund will also help digitize the collection which will allow greater access for viewers using adaptive technologies, and assist in preserving the collection.

- Ingenium Research Institute: The purpose of this fund is to provide financial assistance for all aspects of the Ingenium Research Institute’s initiatives including collection development, preservation and accessibility. Gifts made to this fund will also go to support the institute’s research teams as they dive deeper into previously unseen, unknown or hidden areas of Canada’s Science and Innovation history. Funding can be allocated towards activities such as bursaries for research interns/fellows, providing honorariums for participating community members, securing additional research materials or artifacts, assistance with dissemination of research and much more.

CANADA SCIENCE AND TECHNOLOGY MUSEUM CORPORATION FOUNDATION / LA FONDATION DE LA SOCIÉTÉ DU MUSÉE DES SCIENCES ET DE LA TECHNOLOGIE DU CANADA

Notes to Financial Statements (continued)

Year ended March 31, 2025

2. Significant accounting policies (continued)

(b) Revenue recognition

(i) Contributions

Contributions are recognized in accordance with the restricted fund method. Restricted revenue related to general operations is recognized as revenue of the General Fund in the year in which the related expenses are incurred. All other restricted revenue is recognized as revenue of the appropriate Special Purpose Fund when received or receivable. Unrestricted contributions are recognized as revenue of the General Fund when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Due to the uncertainty of collectability, pledges are recognized as revenue in the year received.

Donations in-kind are recorded at fair value in the year in which the donations are received.

Directors of the Corporation volunteer their time to assist in the Foundation's activities. While these services benefit the Foundation considerably, a reasonable estimate of the amount and fair value of these services cannot be made and accordingly, these contributed services are not recognized in the financial statements.

(ii) Net investment revenue

Net investment revenue is recognized in the General Fund in the period in which it is earned.

(c) Financial instruments

(i) Measurement of financial instruments

The Foundation initially measures its financial assets and liabilities at fair value. The Foundation subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in unrealized gain (loss) on investments in the period incurred.

CANADA SCIENCE AND TECHNOLOGY MUSEUM CORPORATION FOUNDATION / LA FONDATION DE LA SOCIÉTÉ DU MUSÉE DES SCIENCES ET DE LA TECHNOLOGIE DU CANADA

Notes to Financial Statements (continued)

Year ended March 31, 2025

2. Significant accounting policies (continued)

(ii) *Impairment*

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized as an expense in the period incurred.

(iii) Transaction costs

Transaction costs are recognized to the net investment revenue for the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their origination, issuance, or assumption.

(d) Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Actual results could differ from these estimates. These estimates are reviewed annually and as adjustments become necessary, they are recognized in the financial statements in the period they become known.

(e) Cash and cash equivalents

Cash and cash equivalents can include cash on hand, balances with financial institutions (net of temporary overdrafts) and excludes money market investments such as treasury bills and bonds, as they are considered to be part of the Foundation’s portfolio, and as such are not available for general operations.

CANADA SCIENCE AND TECHNOLOGY MUSEUM CORPORATION FOUNDATION / LA FONDATION DE LA SOCIÉTÉ DU MUSÉE DES SCIENCES ET DE LA TECHNOLOGIE DU CANADA

Notes to Financial Statements (continued)

Year ended March 31, 2025

3. Investments

(in thousands of dollars)	General Fund	Special Purpose Funds	Total 2025	Total 2024
Cash	$ -	$ 2	$ 2	$ 2
High-interest savings		181	181	174
Term deposits, 3.45%, maturing April 23, 2025	236	-	236	226
Term deposits, 5.35%, maturing April 16, 2024	-	-	-	1,054
Investment Fund held by the Ottawa Community Foundation	-	1,749	1,749	1,699
	236	1,932	2,168	3,155
Current portion of investments	(236)	(183)	(419)	(1,456)
	$ -	**$ 1,749**	**$ 1,749**	**$ 1,699**

The Ottawa Community Foundation (OCF) is a non-profit organization and registered charity offering asset management services to non-profit organizations. OCF manages a portion of the Foundation's Special Purpose Funds in their investment portfolio. OCF uses its comprehensive investment knowledge to maximize the return on investment by investing in multiple asset classes per its board approved fair-value targets and thresholds.

OCF's portfolio is carried at fair-value and regroups multiple organizations beside the Foundation. As at March 31, 2025, OCF's overall portfolio was allocated to the following assets classes: Cash (2025: 0.1%; 2024: 0.1%), Fixed income (2025 22.2%; 2024: 21.5%), Canadian equity (2025 12.1%; 2024: 11.5%), Foreign equity (2025: 47.1%; 2024: 47.7%), and Real estate and infrastructure (2025: 18.5%; 2024: 19.2%).

4. Interfund balances

Interfund balances outstanding are non-interest bearing, with no specific terms for repayment.

CANADA SCIENCE AND TECHNOLOGY MUSEUM CORPORATION FOUNDATION / LA FONDATION DE LA SOCIÉTÉ DU MUSÉE DES SCIENCES ET DE LA TECHNOLOGIE DU CANADA

Notes to Financial Statements (continued)

Year ended March 31, 2025

5. Special Purpose Funds

The balance at the end of the year was in respect of the following:

	2025	2024
Canada Science and Technology Museum – Museum Activities	$ 168,008	$ 200,543
Canada Science and Technology Museum – Youth Programs	119,752	143,096
Canada Science and Technology Museum – Rail	329,541	332,252
Canada Science and Technology Museum – Energy Literacy	219,626	219,627
Canada Science and Technology Museum – STEAM Horizon Awards	3,529	3,529
Canada Aviation and Space Museum – Museum Activities	357,138	584,254
Canada Aviation and Space Museum – Youth Programs	11,806	140
Canada Aviation and Space Museum – North Star	46,437	57,663
Canada Aviation and Space Museum – General Restoration	17,961	17,961
Canada Aviation and Space Museum – Bristol Beaufighter	24,212	24,212
Canada Aviation and Space Museum – Lecture Series	110,769	110,159
Canada Aviation and Space Museum – Legacy Project	9,707	9,707
Canada Aviation and Space Museum – Avro Arrow	54,925	189,973
Canada Agriculture and Food Museum – Museum Activities	72,647	69,243
Canada Agriculture and Food Museum – Youth Programs	13,102	-
Canada Agriculture and Food Museum – Adopt-an-Animal	3,961	3,961
Canada Agriculture and Food Museum – Learning Centre	2,058	2,058
Travelling Exhibits	33,991	37,121
STEAM Effect Initiative	27,076	152,733
Curatorial Activities	13,066	10,713
Science for All	754,491	775,525
Library and Archives	5,553	4,428
Research Institute	49,770	105,090
	$ 2,449,126	**$ 3,053,988**

CANADA SCIENCE AND TECHNOLOGY MUSEUM CORPORATION FOUNDATION / LA FONDATION DE LA SOCIÉTÉ DU MUSÉE DES SCIENCES ET DE LA TECHNOLOGIE DU CANADA

Notes to Financial Statements (continued)

Year ended March 31, 2025

6. Administration fee

A portion of restricted donations and sponsorships is retained by the Foundation for administrative purposes. The sponsorships are presented under “Other fundraising activities” in the Statement of Operations. The amount of the administration fee is calculated at 10% for restricted donations and sponsorships of $100,000 or less, and 5% on restricted donations and sponsorships greater than $100,000. During the year, administration fees of $18,000 (2024 - $22,000) were allocated from the Special Purpose Funds to the General Fund.

7. Related party transactions

The National Museum of Science and Technology was established by the Museums Act on July 1, 1990, and operates as Ingenium - Canada’s Museums of Science and Innovation (Corporation). The mandate of the Corporation, as stated in the Museums Act, is to foster scientific and technological literacy throughout Canada by establishing, maintaining and developing a collection of scientific and technical objects, with special but not exclusive reference to Canada, and by demonstrating the products and processes of science and technology and their economic, social and cultural relationships with society.

The Corporation manages three museum sites: the Canada Science and Technology Museum, the Canada Aviation and Space Museum and the Canada Agriculture and Food Museum.

CANADA SCIENCE AND TECHNOLOGY MUSEUM CORPORATION FOUNDATION / LA FONDATION DE LA SOCIÉTÉ DU MUSÉE DES SCIENCES ET DE LA TECHNOLOGIE DU CANADA

Notes to Financial Statements (continued)

Year ended March 31, 2025

7. Related party transactions (continued)

The Foundation is a separate legal entity from the Corporation. The entities are related by virtue of the Corporation's economic interest in the Foundation. The Corporation is considered to have significant influence based on the Foundation's purpose being integrated with that of the Corporation, the Corporation's involvement in setting policies and strategic direction of the Foundation, and the significant amount of funds raised by the Foundation for the benefit of the Corporation. Additionally, one of the Foundation Board directors is directly associated with the Corporation.

When the Foundation was created in 2007, the Corporation agreed to:

(a) provide office space at the premises of the Corporation for use by the Foundation at no cost to the Foundation;

(b) provide such personnel to the Foundation, at no cost, in order to carry out the fundraising activities and other activities of the Foundation;

(c) provide such equipment and supplies needed by the Foundation from time to time at no cost to the Foundation.

Additional Foundation related-expenditures, for a total of $311,000 (2024 - $256,000), have been absorbed by the Corporation to recognize the Foundation's efforts to bring in sponsorships that have been recorded directly in the Corporation, and were provided at no cost to the Foundation. The impact of these expenditures on the Statement of Operations can be summarized as follows:

(in thousands of dollars)	**General Fund**	**Special Purpose Funds**	**Total 2025**	**Total 2024**
Revenue				
Grant from Ingenium – Canada's Museums of Science and Innovation	$ 311	$ -	$ 311	$ 256
Expenses				
Administration and fundraising	(346)	-	(346)	(288)
Net administration and fundraising expenses	**$ 35**	**$ -**	**$ 35**	**$ 32**

During the year, $780,000 (2024 – $568,000) in contributions were made to the Corporation and presented in the Statement of Operations.

CANADA SCIENCE AND TECHNOLOGY MUSEUM CORPORATION FOUNDATION / LA FONDATION DE LA SOCIÉTÉ DU MUSÉE DES SCIENCES ET DE LA TECHNOLOGIE DU CANADA

Notes to Financial Statements (continued)

Year ended March 31, 2025

7. Related party transactions (continued)

These amounts are measured at the exchange amount which is the amount established and agreed to by the related parties. Balances outstanding with the Corporation at the end of the fiscal year are non-interest bearing and are due on demand. As of March 31, 2025, $19,136 (2024 – $5,656) is the net amount receivable from the Corporation.

8. Financial instruments

The Foundation is exposed to various risks through its financial instruments. The following analysis provides a measure of the Foundation's risk exposure and concentrations.

(a) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities.

Considering that the Foundation had no financial liabilities at the end of March 2025, the Foundation has determined that the risk related to meeting its financial obligations is not significant.

(b) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk, and other price risk.

(c) Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. A portion of the Foundation’s investments are allocated to foreign equities (Note 3), which exposes the investments to foreign exchange fluctuations.

8. Financial instruments (continued)

(d) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. A portion of the Foundation's investments are allocated to fixed income securities (Note 3), which subjects the Foundation to a fair value risk.

(e) Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Foundation is exposed to other price risk through its investment in quoted shares (Note 3). The Foundation manages these risks by investing in a diversified portfolio that adheres to an asset mix with the objective of long-term capital preservation and growth.